

Appendix 3, Blackburn with Darwen, Challenge Fund, Risk Register

| Key to Risk Rating | | |
|--------------------|-----------------------|----------------------|
| 1 - 6 low risk | 7 - 12 medium risk | 13 - 16 high risk |
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| Risk ID No | Risk | Consequence | Severity | Likelihood | Risk Rating | Mitigating Control | Risk Owner |
|------------|--|---|----------|------------|-------------|--|------------|
| | Challenge Fund | | | | | | |
| 1 | Scale of work under-estimated | Lack of funding to complete network recovery. | 4 | 2 | 8 | Ongoing survey by qualified experienced engineer with local knowledge ensures realistic estimation of work to be carried out. Additional funding provided by BwD to ensure completion. | BwD |
| 2 | Contractors not available to undertake critical works | Late start on site, seasonal work, a years delay. Greater deterioration, increased expense | 4 | 2 | 8 | Prompt decision making and commitment. Stand by contractor. | BwD |
| 3 | The works fails before the end of the material guarantee period. | Contractor repairs the work at his cost. BwD stand the supervision costs. | 3 | 1 | 3 | Ensure as best as works are carried out in suitable weather at the right time of the year, to specification and with suitable operatives. Employ experienced CoW and engineer to supervise, monitor and control the works. | Contractor |
| | The works fail before the design life of the product, but before the end of the material guarantee period. | Revisiting surfacing works will not have a financial impact, except for supervision, but will disrupt the public and could result in adverse publicity. | 3 | 2 | 6 | Ensure as best as works are carried out in suitable weather at the right time of the year, to specification and with suitable operatives. Employ experienced CoW and engineer to supervise, monitor and control the works. | BwD |
| 4 | Key staff leave the project (SRO, PM, CoW etc.) | Potential for discontinuity. Established relationships and rapport lost. | 2 | 2 | 4 | Staff will have to give notice, replacement staff can be appointed and inducted within the notice period | BwD |
| 5 | Funding cut short | Inability to continue recovery programme Claims from contractors and partners for early termination | 5 | 2 | 10 | Commitment. Specific get out clauses in all contracts. | Contractor |